





People matter survey

2024

Have your say

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- Respect
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- Human rights

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 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

Comparing data in this report

Your organisation took part in the survey in 2023 and 2022.

This means you'll be able to compare about 98% of this year's survey with your previous results.

Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage. This means some percentages may not add up to 100%.

Survey questions and definitions

Download Survey questions: Survey questions: People matter survey 2024 (DOCX, 83 pages) to see how we asked questions and defined concepts in the 2024 survey.

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- Scorecard: emotional effects of work
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- Sexual harassment
- Discrimination Violence and aggression
- · Satisfaction with complaint processes

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- · Highest scoring
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Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release employee experience results when fewer than 10 people in a work group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.



Survey's theoretical framework

What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

Senior leadership

- Lead the organisation
- · Set the culture
- · Lead by example
- Actions influence outcomes

Organisation climate

- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

climate

Workgroup

- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- · Flexible working

• Engagement

Outcomes

- Satisfaction
- Wellbeing work-related stress
- Wellbeing job related affect
- Intention to stay
- Acting on negative behaviours
- Inclusion

The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity











Respect



Leadership



Human Rights

Your comparator group

What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Alexandra District Health

Alpine Health

Beaufort and Skipton Health Service

Beechworth Health Service

Boort District Health

Casterton Memorial Hospital

Central Highlands Rural Health

Cohuna District Hospital

Corryong Health

East Wimmera Health Service

Great Ocean Road Health

Heathcote Health

Hesse Rural Health Service

Heywood Rural Health

Inglewood and Districts Health Service

Kerang District Health

Kooweerup Regional Health Service

Mallee Track Health and Community Service

Moyne Health Services

NCN Health

Omeo District Health

Orbost Regional Health

Robinvale District Health Services

Rochester and Elmore District Health Service Rural Northwest Health

Seymour Health

South Gippsland Hospital

Tallangatta Health Service

Terang and Mortlake Health Service

Timboon and District Healthcare Service

Yarram and District Health Service

Yarrawonga Health

Yea and District Memorial Hospital





Your response rate

What this is

This is how many staff in your organisation did the survey in 2024.

Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

How to read this

The number in the brackets () shows how many staff completed the survey this year.

2023		2024	
57% (144)		59% (151)	
Comparator	56%	Comparator	56%
Public Sector	42%	Public Sector	44%



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Your employee engagement index

What is this

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2023		2024	
75		81	
Comparator	72	Comparator	73
Public Sector	68	Public Sector	69



Engagement question results 1 of 2

What is this

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your group's engagement index

Your 2024 index is 81.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

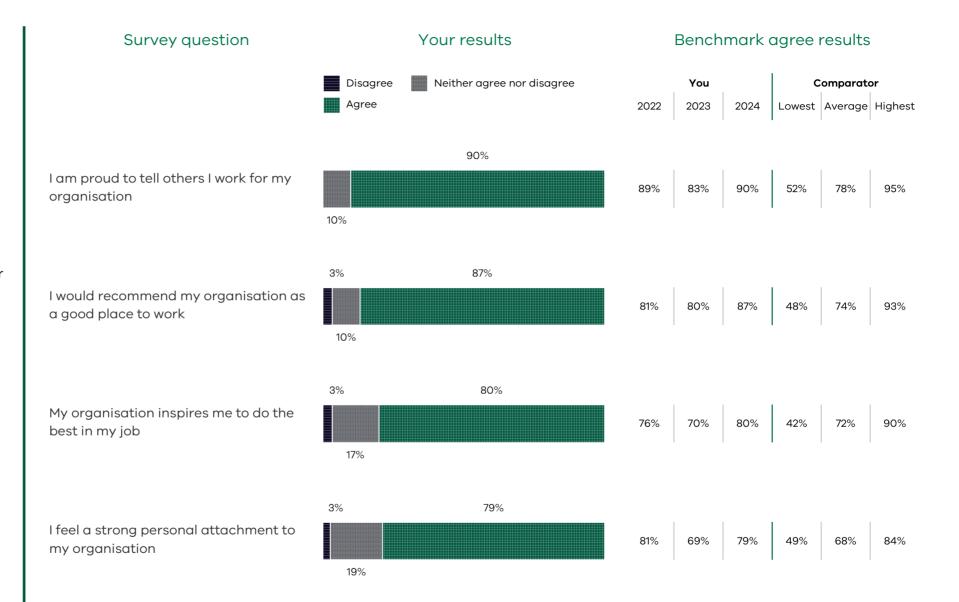
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

90% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.





Engagement question results 2 of 2

What is this

This is the overall sense of pride. attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your group's engagement index

Your 2024 index is 81.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

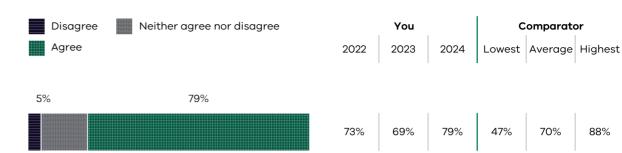
'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

79% of your staff who did the survey agreed or strongly agreed with 'My organisation motivates me to help achieve its objectives'.

Survey question Your results Benchmark agree results



My organisation motivates me to help achieve its objectives

Comparator

Scorecard: satisfaction, stress, intention to stay, inclusion

What is this

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

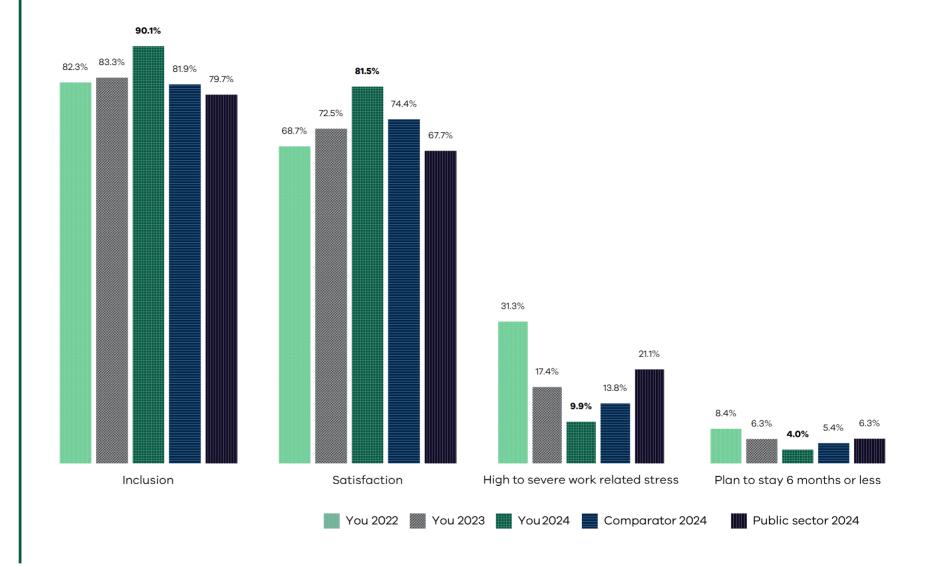
Example

In 2024:

 90.1% of your staff who did the survey responded positively to questions about Inclusion.

Compared to:

 81.9% of staff in your comparator group and 79.7% of staff across the public sector.



Satisfaction question results

What is this

This is how satisfied staff are with their jobs, work-life balance and career development.

Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

How to read this

Under 'Your results' see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

88% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your current job'.

Survey question Your results Benchmark satisfied results Neither satisfied nor Dissatisfied You Comparator dissatisfied Satisfied Lowest Average Highest 2022 2% 88% Considering everything, how satisfied are you with your current job 10% 7% 81% How satisfied are you with the work/life balance in your current job 12% 5% 75% How satisfied are you with your career development within your current organisation

20%

Work-related stress levels

What is this

This is the level of stress experienced by employees in response to work-related factors.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In this survey we asked staff to tell us their stress level.

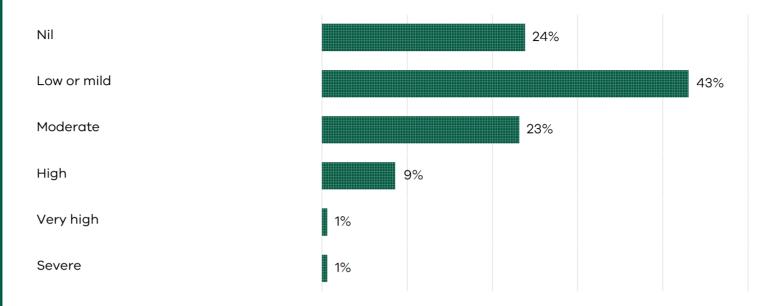
The graph at the top shows how staff in your group rated their current levels of work-related stress.

The numbers below show the percentage of staff in your group who said they experienced high to severe stress in 2024 compared to 2023, your comparator and the public sector.

Example

10% of your staff who did the survey said they had high to severe stress in 2024. This is compared to 14% of staff in your comparator group and 21% of staff across the public sector.

How would you rate your current level of work-related stress? (You 2024)



Reported levels of high to severe stress

2023 2024		2024	
17%		10%	
Comparator	16%	Comparator	14%
Public Sector	24%	Public Sector	21%

Work-related stress causes

What is this

This is the main work-related causes of stress reported by staff.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

Example

76% of your staff who did the survey said they experienced mild to severe stress. Of that 76%, 54% said the top reason was 'Time pressure'.

115	36
76%	24%

Experienced some work-related stress Did not experience some work-related stress

Of those that experienced work related stress it was from	You 2023	You 2024	Comparator 2024	Public sector 2024
Time pressure	35%	54%	39%	41%
Workload	44%	52%	43%	48%
Competing home and work responsibilities	20%	22%	14%	13%
Dealing with clients, patients or stakeholders	17%	20%	16%	18%
Work schedule or hours	16%	17%	8%	7%
Physical environment	16%	14%	5%	5%
Other	14%	11%	14%	13%
Content, variety, or difficulty of work	6%	10%	8%	11%
Unclear job expectations	5%	9%	9%	12%
Social environment (e.g. relationships with colleagues, manager or senior leaders)	22%	8%	14%	13%



Work-related stress

What is this

This is how manageable your staff feels their stress at your organisation.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

78% of your staff who did the survey said the amount of stress in their job was manageable.

Survey question

The amount of stress in my job is manageable

Your results

17%



Not

asked

Benchmark agree results

Burnout levels

What is this

This is the level of burnout experienced by employees in response to work-related factors.

Why this is important

Burnout can affect negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In the survey, we ask staff to tell us if they have experienced being burned out at work, as shown in the visual above the table.

Example

21% of your staff who did the survey said they felt burnout at work.

Of that 21%, 49% rated their level as 'Occasionally I am under stress, and I don't always have as much energy as I once did, but I don't feel burned out'.

32		-	19		
21%					
Experienced some burnout		Did not experience any burnout			
Overall, based on your definition of burnout, how would you rate your level of burnout?	You 2023	You 2024	Comparator 2024	Public sector 2024	
Occasionally I am under stress, and I don't always have as much energy as I once did, but I don't feel burned out	49%	49%	48%	49%	
I enjoy my work. I have no symptoms of burnout	24%	30%	30%	20%	
I am definitely burning out and have one or more symptoms of burnout, such as physical and emotional exhaustion	18%	19%	16%	21%	
The symptoms of burnout that I am experiencing won't go away. I think about frustration at work a lot	6%	1%	5%	6%	
I feel completely burned out and often wonder if I can go on. I am at					

the point where I may need some changes or may need to seek some

help

2%

1%

3%

3%



Intention to stay

What is this

This is what your staff intend to do with their careers in the near future.

Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

Example

9% of your group who did the survey said they intended to work for your organisation for Over 6 months and up to 1 year.

Employees plan to work at your organisation for	You 2023	You 2024	Comparator 2024	Public sector 2024
6 months or less	6%	4%	5%	6%
Over 6 months and up to 1 year	6%	9%	8%	9%
Over 1 year and up to 3 years	22%	20%	22%	24%
Over 3 years and up to 5 years	15%	19%	17%	16%
Over 5 years	51%	48%	47%	45%



Inclusion question results

What is this

This is how many staff experience that they belong, and can be themselves, at work.

Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

92% of your staff who did the survey agreed or strongly agreed with 'I can be myself at work'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Lowest Average Highest Agree 2022 1% 92% I can be myself at work 7% 91% 1% I feel culturally safe at work 1% 87% I feel as if I belong at this organisation 12%

Inclusion - Barriers to success

What is this

This is a list of things that staff felt were barriers to their success at work.

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

How to read this

In the survey, we ask staff to select from a list, any barriers they have experienced and believe to have hindered their success at work. They can select more than one option.

In descending order, the table shows the top 10 answers.

Example

9% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My mental health'.

Staff who experienced one or more barriers to success at work	25		126		
barriers to success at work	17%		83%		
ı	Experienced barriers listed		Did not	experience any of	the barriers listed
During the last 12 months, employees experienced barriers to their success due to		You 2023	You 2024	Comparator 2024	Public sector 2024
My mental health		10%	9%	6%	7%



Inclusion - Witnessed barriers to success

What is this

This is a list of things that staff witnessed were barriers to their success of other employees at work.

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

How to read this

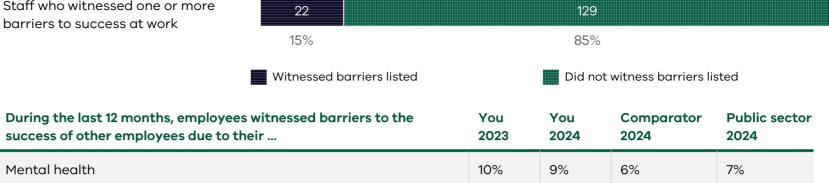
In the survey, we ask staff to choose from a list, any barriers that they may have witnessed that hinder the success of other employees at work. They can select more than one option.

In descending order, the table shows the top 10 answers.

Example

9% of your staff who did the survey said they have witnessed barriers to success of other employees in the last 12 months due to 'Mental health'.

Staff who witnessed one or more barriers to success at work





Scorecard: emotional effects of work

What is this

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator group and the public sector.

Example

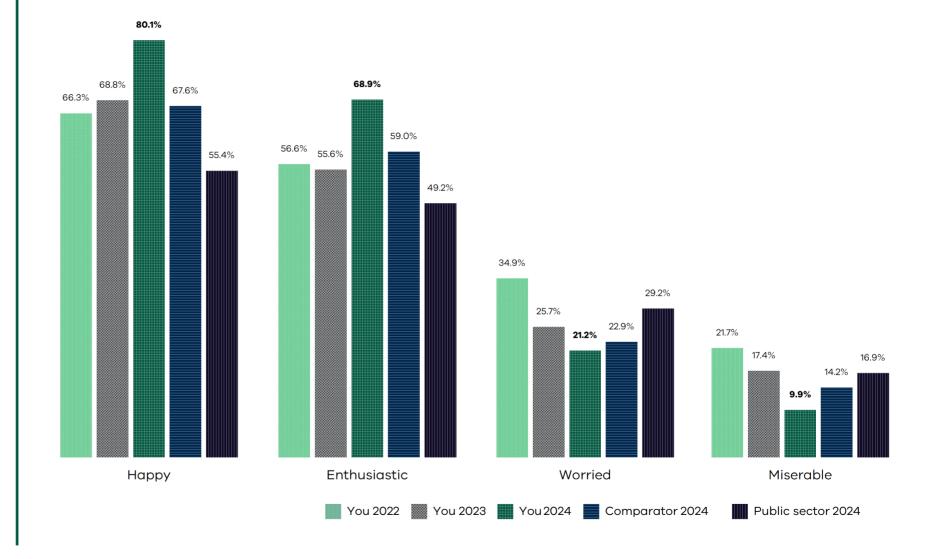
In 2024:

• 80.1% of your staff who did the survey said work made them feel happy.

Compared to:

• 67.6% of staff in your comparator group and 55.4% of staff across the public sector.

Thinking about the last three months, how often has work made you feel ...



Scorecard: negative behaviours

What is this

This is how many staff have experienced negative behaviours at work in the past 12 months.

Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

How to read this

Each label represents a question in the survey about negative behaviour.
Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator group and the public sector.

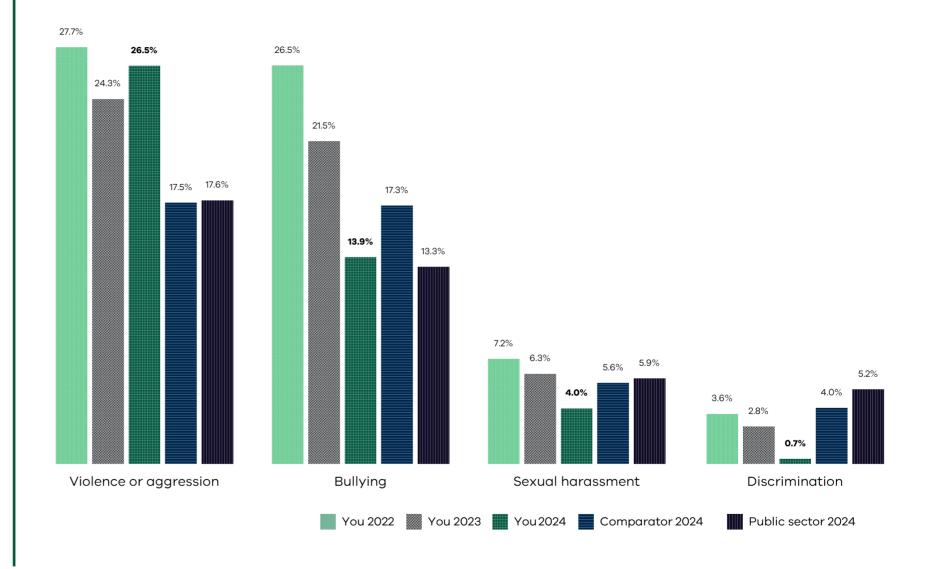
Example

In 2024:

• 26.5% of your staff who did the survey stated they experienced 'Violence or aggression' in the last 12 months.

Compared to:

• 17.5% of staff in your comparator group and 17.6% of staff across the public sector.



Bullying

What is this

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the answers.

Example

14% of your staff who did the survey said they experienced bullying.

Of that 14%, 57% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'.

Have you experienced bullying at work in the last 12 months?

21	121	9
14%	80%	6%

Experienced bullying Did not experience bullying Not sure

If you experienced bullying, what type of bullying did you experience?	You 2023	You 2024	Comparator 2024	Public sector 2024
Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)	58%	57%	64%	69%
Intimidation and/or threats	39%	29%	36%	30%
Exclusion or isolation	35%	24%	38%	42%
Interference with my personal property and/or work equipment	10%	19%	7%	4%
Withholding essential information for me to do my job	39%	14%	24%	28%
Verbal abuse	16%	10%	22%	21%
Being assigned meaningless tasks unrelated to my job	3%	10%	9%	13%
Other	16%	10%	17%	15%
Being given impossible assignment(s)	6%	5%	4%	9%



Telling someone about the bullying

What is this

This is if staff told someone when they experienced bullying.

Why this is important

By understanding how staff report bullying, organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. If they did, they could tell us with one or more answers who they told about it. In descending order, the table shows the answers.

Example

14% of your staff who did the survey said they experienced bullying, of which

- 57% said the top way they reported the bullying was 'Told a colleague'.
- 81% said they didn't submit a formal complaint.

Have you experienced bullying at work in the last 12 months?

21	121	9
14%	80%	6%

Experienced bullying	Did r	not experiend	ce bullying	Not sure
Did you tell anyone about the bullying?	You 2023	You 2024	Comparator 2024	Public sector 2024
Told a colleague	58%	57%	37%	41%
Told a manager	65%	43%	43%	50%
Told a friend or family member	35%	38%	32%	35%
Submitted a formal complaint	16%	19%	14%	12%
Told employee assistance program (EAP) or peer support	6%	14%	8%	10%
Told human resources	19%	10%	19%	13%
Told the person the behaviour was not OK	19%	10%	13%	16%
Told someone else	10%	10%	12%	11%
I did not tell anyone about the bullying	0%	5%	11%	12%



Bullying - reasons for not submitting a formal complaint

What is this

This is why staff who experienced bullying chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. We then asked them if they submitted a formal complaint. If they didn't, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

81% of your staff who experienced bullying did not submit a formal complaint, of which:

• 53% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal complaint?	4		17		
	19%		81%	ó	
	Submitted formal complaint	Did not submit a formal complaint			omplaint
What was your reason for not submit	ting a formal complaint?	You 2023	You 2024	Comparator 2024	Public sector 2024
I didn't think it would make a difference	ce	54%	53%	48%	52%
I believed there would be negative cor	nsequences for my reputation	31%	24%	42%	49%
I believed there would be negative con	nsequences for my career	19%	18%	22%	38%
Other		8%	18%	19%	16%
I didn't think it was serious enough		15%	12%	15%	18%
I didn't know who to talk to		0%	12%	3%	5%

8%

8%

4%

8%

6%

6%

6%

0%

5%

4%

7%

7%

I didn't need to because I made the bullying stop

who bullied me

going to complain about

I didn't need to because I no longer had contact with the person(s)

I thought the complaint process would be embarrassing or difficult

I believed there would be negative consequences for the person I was

6%

5%

12%

10%



Perpetrators of bullying

What is this

This is who staff have said are responsible for bullying.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 14% of your staff said they experienced bullying.

If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows

the perpetrators with the largest number of responses.

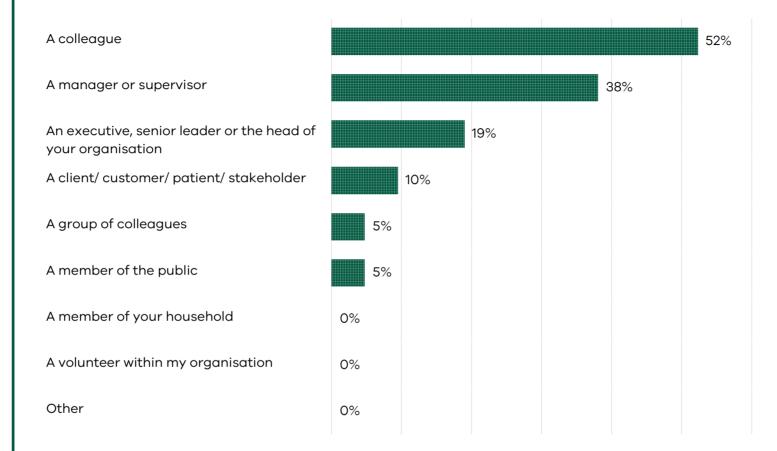
Each row is one perpetrator or group of perpetrators.

Example

14% of your staff who did the survey said they experienced bullying.

Of that 14%, 52% said it was by 'A colleague'.

21 people (14% of staff) experienced bullying (You 2024)



Relationship to perpetrator

What is this

This provides further detail on who staff have said are responsible for bullying within your organisation.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 14% of your staff said they experienced bullying.

If they experienced bullying from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the bullying to different workplace relationships.

Example

14% of your staff who did the survey said they experienced bullying.

Of that 14%, 95% said it was by someone within the organisation.

Of that 95%, 65% said it was 'They were in my workgroup'.

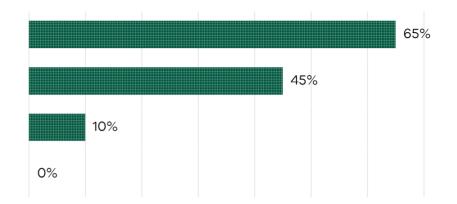
20 people (95% of staff who experienced bullying) experienced bullying from within your organisation (You 2024)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage



Sexual harassment

What is this

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

Why there is no data here

We've not published the results for this section because less than 10 people said they experienced sexual harassment.
We do this to protect the respondents.

Discrimination

What is this

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

Why there is no data here

We've not published the results for this section because less than 10 people said they experienced discrimination.

We do this to protect the respondents.

Violence and aggression

What is this

This is when staff are abused, threatened or assaulted in a situation related to their work.

Why this is important

Violence and aggression can have an immediate and long-term negative impact on those involved, including those who witness violence and aggression.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the answers.

Example

26% of your staff who did the survey said they experienced violence or aggression. Of that 26%, 95% said it was 'Abusive language'.

Have you experienced violence or aggression at work in the last 12 months?

40	109	2
26%	72%	1%



If you experienced violence or aggression, what type did you experience?	You 2023	You 2024	Comparator 2024	Public sector 2024
Abusive language	77%	95%	77%	81%
Physical assault (e.g. spitting, hitting, pushing, tripping, grabbing, throwing objects)	63%	55%	28%	26%
Intimidating behaviour	49%	45%	59%	71%
Threats of violence	26%	33%	22%	38%
Damage to my property or work equipment	3%	3%	2%	9%
Stalking, including cyber-stalking	0%	3%	1%	1%
Other	0%	0%	4%	3%



Telling someone about violence and aggression

What is this

This is who staff told about what violence and aggression they experienced.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

Example

26% of your staff who did the survey said they experienced violence or aggression, of which

- 60% said the top way they reported the violence or agression was 'Told a manager'.
- 53% said they didn't submit a formal incident report

Have you experienced violence or aggression at work in the last 12 months?

40	109	2
26%	72%	1%



Did you tell anyone about the incident?	You 2023	You 2024	Comparator 2024	Public sector 2024
Told a manager	51%	60%	53%	58%
Submitted a formal incident report	34%	48%	41%	36%
Told a colleague	37%	43%	38%	45%
Told the person the behaviour was not OK	31%	25%	30%	30%
Told a friend or family member	17%	20%	14%	19%
I did not tell anyone about the incident(s)	3%	5%	5%	7%
Told human resources	11%	3%	8%	4%
Told someone else	3%	3%	6%	5%
Told employee assistance program (EAP) or peer support	0%	3%	2%	4%



Violence and aggression - reasons for not submitting a formal incident report

What is this

This is why staff who experienced violence or aggression chose not to submit a formal incident report.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression at work. We then asked them if they submitted a formal incident report. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

53% of your staff who experienced violence or aggression did not submit a formal incident report, of which:

• 38% said the top reason was 'Other'.

Did you submit a formal incident report?

19	21
48%	53%
Submitted formal incident report	Did not submit a formal incident report

What was your reason for not submitting a formal incident report?	You 2023	You 2024	Comparator 2024	Public sector 2024
Other	9%	38%	30%	23%
I didn't think it was serious enough	52%	33%	27%	32%
I didn't think it would make a difference	43%	33%	36%	39%
I didn't need to because I made the violence or aggression stop	17%	10%	11%	14%
I believed there would be negative consequences for my reputation	4%	5%	18%	15%
I believed there would be negative consequences for my career	4%	5%	12%	12%
I didn't need to because I no longer had contact with the person(s) who was aggressive or violent to me	4%	5%	7%	14%
I was advised not to	0%	5%	2%	2%
I believed there would be negative consequences for the person I was going to complain about	4%	0%	4%	4%
I didn't feel safe to report the incident	0%	0%	7%	6%



Perpetrators of violence and aggression

What is this

This is who staff have said are responsible for violence and aggression.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

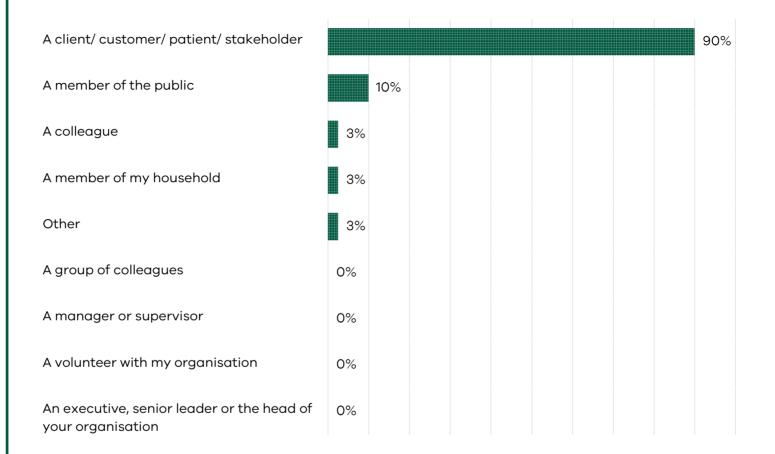
In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

Each row is one perpetrator or group of perpetrators.

Example

26% of your staff who did the survey said they experienced violence or aggression. Of that 26%, 90% said it was by 'A client/ customer/ patient/ stakeholder'.

40 people (26% of staff) experienced violence or aggression (You 2024)



Negative behaviour

Witnessing negative behaviours

What is this

This is where staff witnessed people acting in a negative way against a colleague.

Why this is important

Witnessing negative behaviour can still have a negative impact on the person, as it does on the victim.

How to read this

In the survey, we asked staff to tell us if they'd witnessed any negative behaviour at work.

They could tell us with one or more answers if they witnessed negative behaviour and what type they witnessed.

In descending order, the table shows the answers.

Example

17% of your staff who did the survey said they witnessed some negative behaviour at work.

83% said 'No, I have not witnessed any of the situations above'.

Have you witnessed any negative behaviour at work in the last 12 months?



During the last 12 months in your current organisation, have you witnessed any of the following negative behaviours at work?	You 2023	You 2024	Comparator 2024	Public sector 2024
No, I have not witnessed any of the situations above	72%	83%	77%	77%
Bullying of a colleague	22%	11%	17%	15%
Discrimination against a colleague	5%	5%	9%	9%
Violence or aggression against a colleague	6%	4%	4%	6%
Sexual harassment of a colleague	1%	0%	1%	2%



Negative behaviour

Taking action when witnessing negative behaviours

What is this

This is what your staff did when they witnessed negative behaviour at work.

Why this is important

What staff do when they witness negative behaviour may help organisations understand what support their staff need.

How to read this

In the survey, we asked staff to tell us if they'd witnessed any negative behaviour at work.

If they did, they could tell us with one or more answers what action they took. In descending order, the table shows the answers.

Example

17% of your staff who did the survey witnessed negative behaviour, of which:

• 73% said the top action they took was 'Spoke to the person who experienced the behaviour'.

Have you witnessed any negative behaviour at work in the last 12 months?

following?

Told a manager



61%

46%

37%

40%



People outcomes

Negative behaviour - satisfaction with making a formal complaint

What is this

This is how satisfied a staff member was with how your organisation managed their complaint.

Why this is important

When staff submit a formal complaint for negative behaviours, they should feel your organisation will manage it effectively and professionally.

How to read this

Under 'Your results', see results for each type of negative behaviour in descending order by most satisfied.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

63% of staff were satisfied with the way your organisation handled their formal 'Violence or aggression' complaint.

Survey question

Were you satisfied with the way your formal complaint was handled

Violence or aggression

Your results





Benchmark satisfied results

	You		Comparator			
2022	2023	2024	Lowest	Average	Highest	
			•			
77%	42%	63%	30%	51%	90%	

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2024

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- Aboriginal and/or Torres Strait Islander
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- Primary role





Highest scoring questions

What is this

These are the questions your group had the highest agreement or satisfaction with in 2024.

How to read this

Use this data to see where your group has the highest agreement or satisfaction with questions from the 2024 survey.

In this table, your score for this year is shown in the 'You 2024' column.

You can also compare your 2024 scores against your 2023 scores and your 2024 comparator group.

Example

On the first row 'Meaningful work', the 'You 2024' column shows 99% of your staff who did the survey agreed with 'I can make a worthwhile contribution at work'. In the 'Change from 2023' column, you have a +1% change, which is a positive trend.

Question group	Highest scoring questions	You 2024	Change from 2023	Comparator 2024
Meaningful work	I can make a worthwhile contribution at work	99%	+1%	94%
Meaningful work	I achieve something important through my work	98%	+4%	94%
Job enrichment	I clearly understand what I am expected to do in this job	95%	+0%	90%
Job enrichment	I understand how my job helps my organisation achieve its goals	95%	-0%	93%
Job enrichment	I can use my skills and knowledge in my job	94%	-1%	93%
Job enrichment	I have the authority to do my job effectively	94%	+9%	82%
Manager leadership	My manager treats employees with dignity and respect	94%	+9%	83%
Meaningful work	I get a sense of accomplishment from my work	93%	+1%	90%
Manager leadership	My manager demonstrates honesty and integrity	93%	+9%	82%
Collaboration	I am able to work effectively with others outside my immediate workgroup	92%	+2%	86%



Lowest scoring questions

What is this

These are the questions your group had the lowest agreement or satisfaction with in 2024.

How to read this

Use this data to see where your group has the lowest agreement or satisfaction with questions from the 2024 survey.

In this table, your score for this year is shown in the 'You 2024' column.

You can also compare your 2024 scores against your 2023 scores and your 2024 comparator group.

Example

On the first row 'Taking action', the 'You 2024' column shows 36% of your staff who did the survey agreed with 'My organisation has made improvements based on the survey results from last year'. In the 'Change from 2023' column, you have a +3% change, which is a positive trend.

Question group	Lowest scoring questions	You 2024	Change from 2023	Comparator 2024
Taking action	My organisation has made improvements based on the survey results from last year	36%	+3%	45%
Taking action	I believe my organisation will make improvements based on the results of this year's survey	60%	+3%	60%
Organisational integrity	I have an equal chance at promotion in my organisation	62%	+10%	53%
Organisational integrity	I believe the promotion processes in my organisation are fair	62%	+9%	55%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	62%	+7%	58%
Workload	I have enough time to do my job effectively	63%	+2%	64%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	63%	+13%	59%
Safety climate	All levels of my organisation are involved in the prevention of stress	64%	+14%	56%
Learning and development	I am satisfied with the opportunities to progress in my organisation	66%	+12%	59%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	69%	+7%	63%



Most improved

What is this

This is where staff feel their group has most improved.

How to read this

Use this data to see if your organisation has a developing or changing trend.
In this table, your trend is shown in the 'Increase from 2023' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2023 shows you where the most positive changes are happening in your organisation.

Example

On the first row 'Safe to speak up', the 'You 2024' column shows 79% of your staff who did the survey agreed with 'I feel safe to challenge inappropriate behaviour at work'.

In the 'Increase from 2023' column, you have a 17% increase, which is a positive trend.

Question group	Most improved from last year	You 2024	Increase from 2023	Comparator 2024
Safe to speak up	I feel safe to challenge inappropriate behaviour at work	79%	+17%	70%
Safe to speak up	People in my workgroup are able to bring up problems and tough issues	81%	+17%	70%
Senior leadership	Senior leaders provide clear strategy and direction	77%	+16%	65%
Patient safety climate	The culture in my work area makes it easy to learn from the errors of others	79%	+16%	67%
Collaboration	Workgroups across my organisation willingly share information with each other	75%	+15%	63%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	75%	+14%	69%
Learning and development	My organisation places a high priority on the learning and development of staff	77%	+14%	69%
Workgroup support	People in my workgroup treat each other with respect	84%	+14%	77%
Manager support	I receive meaningful recognition when I do good work	72%	+14%	66%
Innovation	My workgroup encourages employee creativity	73%	+14%	69%



Most declined

What is this

This is where staff feel their group has most declined.

How to read this

Use this data to see if your organisation has a developing or changing trend.
In this table, your trend is shown in the 'Decrease from 2023' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2023 shows you where the most negative changes are happening in your organisation.

Example

On the first row 'Job enrichment', the 'You 2024' column shows 94% of your staff who did the survey agreed with 'I can use my skills and knowledge in my job'.

In the 'Decrease from 2023' column, you have a 1% decrease, which is a negative trend.

Question group	Largest decline from last year	You 2024	Decrease from 2023	Comparator 2024
Job enrichment	I can use my skills and knowledge in my job	94%	-1%	93%
Job enrichment	I understand how my job helps my organisation achieve its goals	95%	-0%	93%



Biggest positive difference from comparator

What is this

This is where your staff have agreed more to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2024 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'Difference' column.

Example

On the first row 'Engagement', the 'You 2024' column shows 87% of your staff who did the survey agreed with 'I would recommend my organisation as a good place to work'.

The 'Difference' column, shows that agreement for this question was 13% higher than in your comparator.

Question group	Biggest positive difference from comparator	You 2024	Difference	Comparator 2024
Engagement	I would recommend my organisation as a good place to work	87%	+13%	74%
Collaboration	Workgroups across my organisation willingly share information with each other	75%	+12%	63%
Job enrichment	I have the authority to do my job effectively	94%	+12%	82%
Patient safety climate	Trainees in my discipline are adequately supervised	78%	+12%	66%
Engagement	I am proud to tell others I work for my organisation	90%	+12%	78%
Organisational integrity	My organisation is committed to earning a high level of public trust	92%	+12%	80%
Senior leadership	Senior leaders provide clear strategy and direction	77%	+12%	65%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	74%	+12%	62%
Safe to speak up	People in my workgroup are able to bring up problems and tough issues	81%	+12%	70%
Patient safety climate	The culture in my work area makes it easy to learn from the errors of others	79%	+12%	67%



Biggest negative difference from comparator

What is this

This is where your staff have agreed less to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2024 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'Difference' column.

Example

On the first row 'Taking action', the 'You 2024' column shows 36% of your staff who did the survey agreed with 'My organisation has made improvements based on the survey results from last year'. The 'Difference' column, shows that agreement for this question was 10% lower than in your comparator.

Question group	Biggest negative difference from comparator	You 2024	Difference	Comparator 2024
Taking action	My organisation has made improvements based on the survey results from last year	36%	-10%	45%
Topical	I understand how the Code of Conduct for Victorian public sector employees applies to my work	88%	-2%	90%
Workload	I have enough time to do my job effectively	63%	-1%	64%
Safety climate	My organisation provides a physically safe work environment	84%	-1%	85%



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2024

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- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
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- Adjustments
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Taking action

What is this

This is how well staff feel their organisation takes action and makes improvements from your survey results.

Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

60% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this year's survey'.

Benchmark agree results Survey question Your results Neither agree nor disagree Disagree You Comparator Agree Don't know 2022 2023 Lowest Average Highest 6% 60% I believe my organisation will make improvements based on the results of this year's survey 34%

30%

36%

29%

5%

My organisation has made

results from last year

improvements based on the survey

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2024

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Senior leadership

Senior leadership

What is this

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

79% of your staff who did the survey agreed or strongly agreed with 'Senior leaders model my organisation's values'.



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2024

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Scorecard

What is this

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about organisational climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

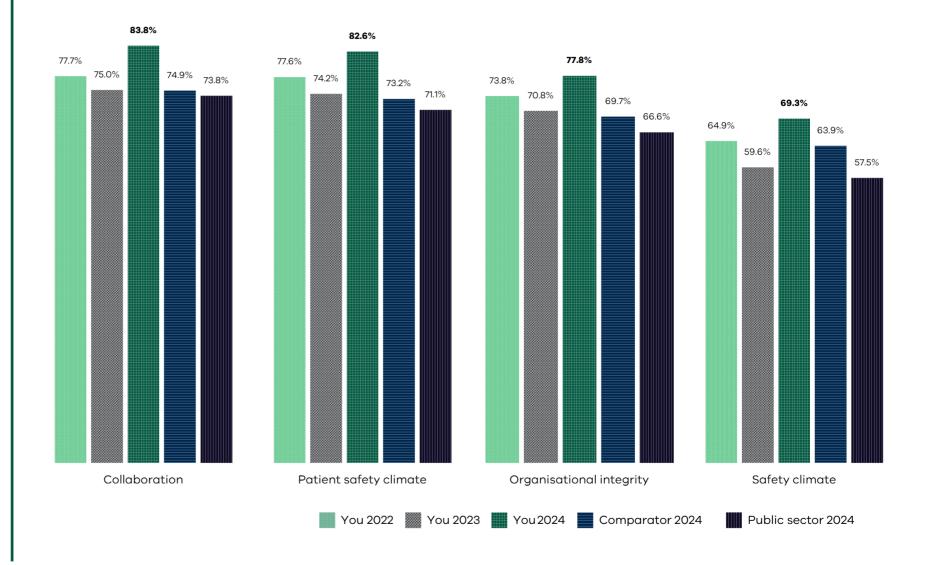
Example

In 2024:

 83.8% of your staff who did the survey responded positively to questions about Collaboration.

Compared to:

 74.9% of staff in your comparator group and 73.8% of staff across the public sector.



Organisational integrity 1 of 2

What is this

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

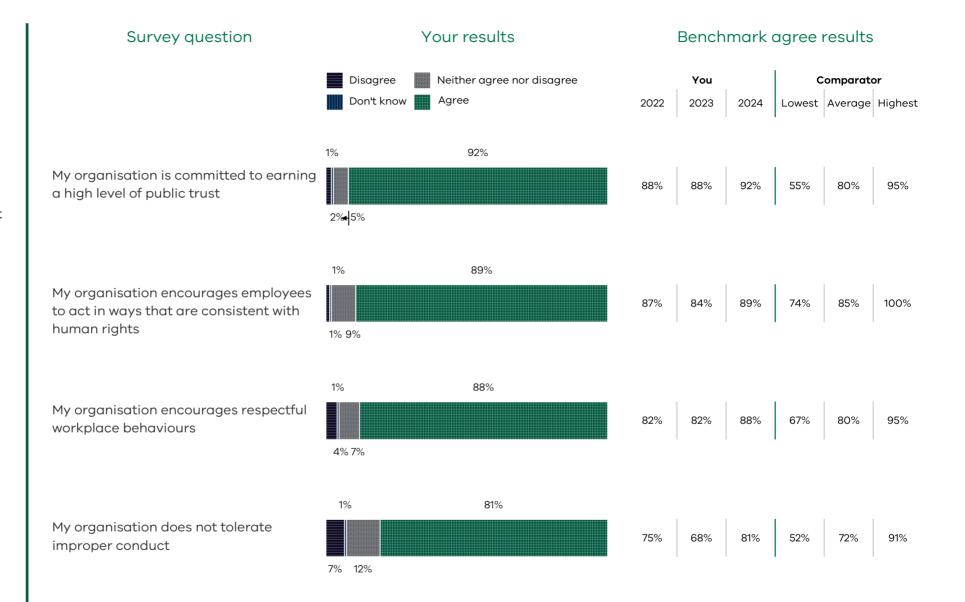
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

92% of your staff who did the survey agreed or strongly agreed with 'My organisation is committed to earning a high level of public trust'.





Organisational integrity 2 of 2

What is this

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

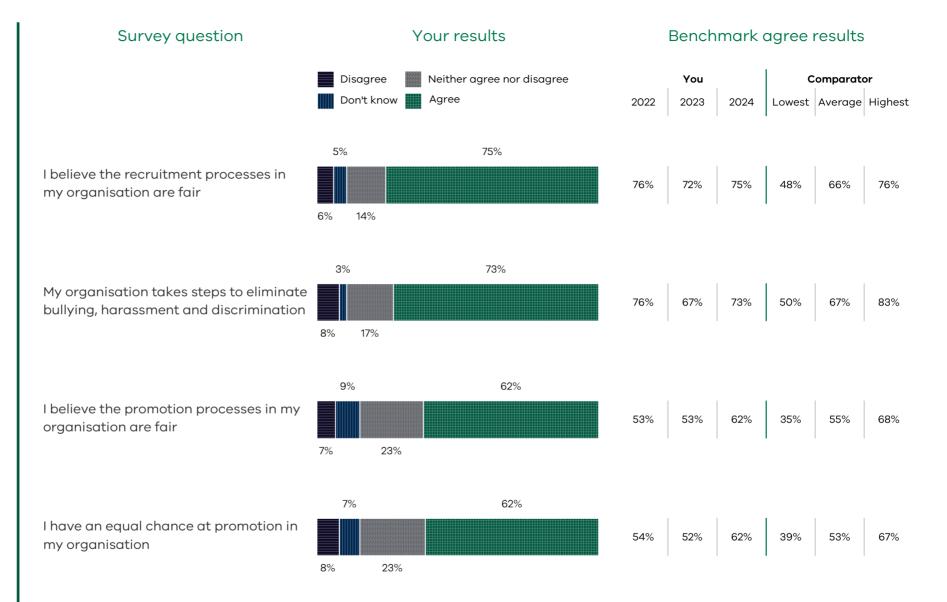
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

75% of your staff who did the survey agreed or strongly agreed with 'I believe the recruitment processes in my organisation are fair'.



Collaboration

What is this

This shows how well the workgroups in your organisation work together and share information.

Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree. other

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

92% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.

Benchmark agree results Survey question Your results Neither agree nor disagree Disagree You Comparator Agree Don't know 2022 2023 Lowest Average Highest 2% 92% I am able to work effectively with others outside my immediate workgroup 2% 75% Workgroups across my organisation willingly share information with each

5% 17%

Safety climate 1 of 2

What is this

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

84% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Agree Don't know 2022 2023 2024 Lowest Average Highest 84% My organisation provides a physically safe work environment 7% 9% 74% 3% My organisation has effective procedures in place to support employees who may experience stress 9% 14% 9% 69% Senior leaders consider the psychological health of employees to be as important as productivity 23% 64% All levels of my organisation are involved in the prevention of stress 24%

Safety climate 2 of 2

What is this

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

63% of your staff who did the survey agreed or strongly agreed with 'Senior leaders show support for stress prevention through involvement and commitment'.

Survey question

Disagree Neither agree nor disagree Don't know Agree 13% 63%

Your results

Benchmark agree results

	You		Comparator					
2022	2023	2024	Lowest	Average Highe				
67%	50%	63%	35%	59%	83%			
		1	ı					

Senior leaders show support for stress prevention through involvement and commitment

In my workplace, there is good communication about psychological safety issues that affect me



Patient safety climate 1 of 2

What is this

This is the safety culture in a healthcare workplace.

Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

How to read this

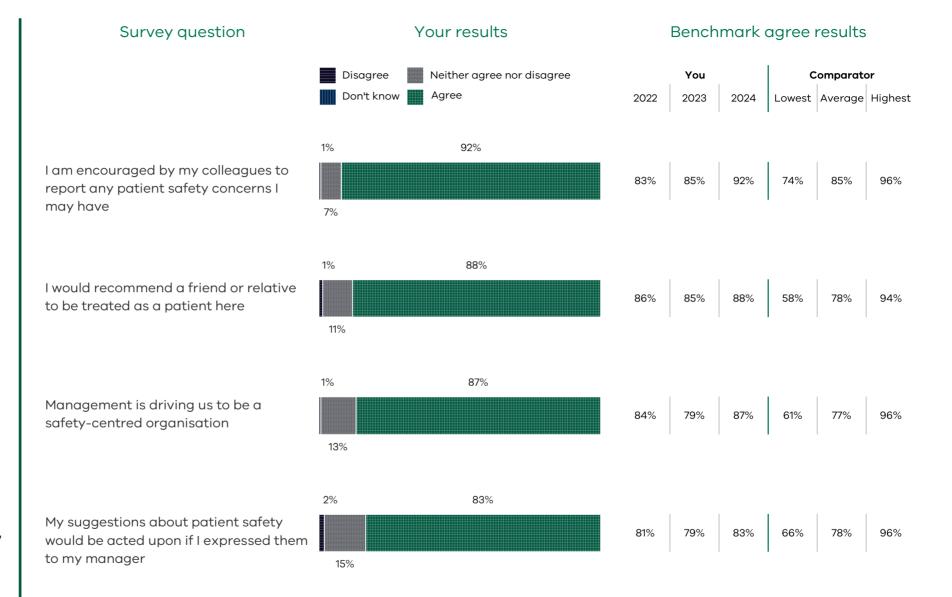
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

92% of your staff who did the survey agreed or strongly agreed with 'I am encouraged by my colleagues to report any patient safety concerns I may have'.





Patient safety climate 2 of 2

What is this

This is the safety culture in a healthcare workplace.

Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

How to read this

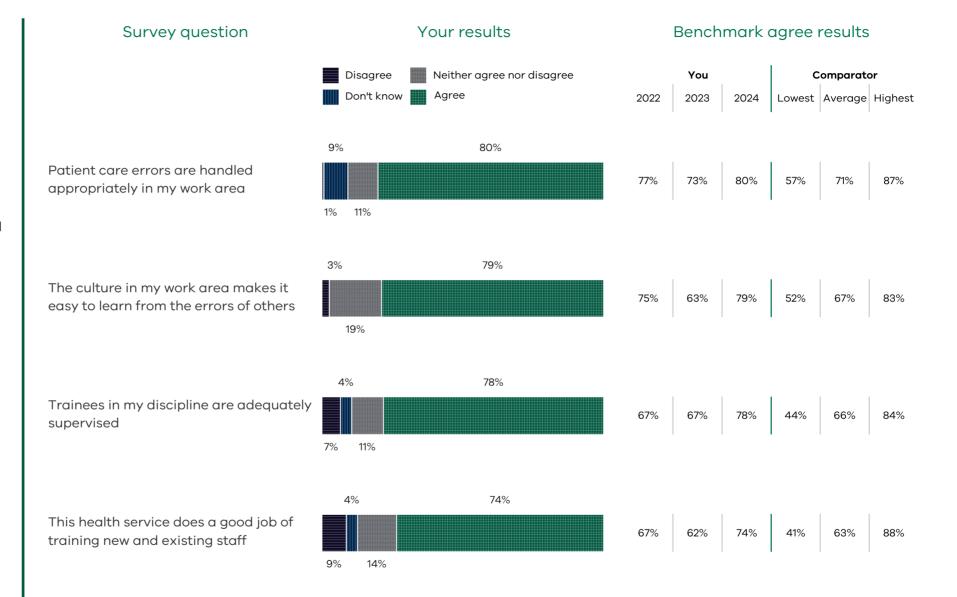
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

80% of your staff who did the survey agreed or strongly agreed with 'Patient care errors are handled appropriately in my work area'.





People matter survey

2024

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 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or
 Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role



Scorecard

What is this

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about workgroup climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

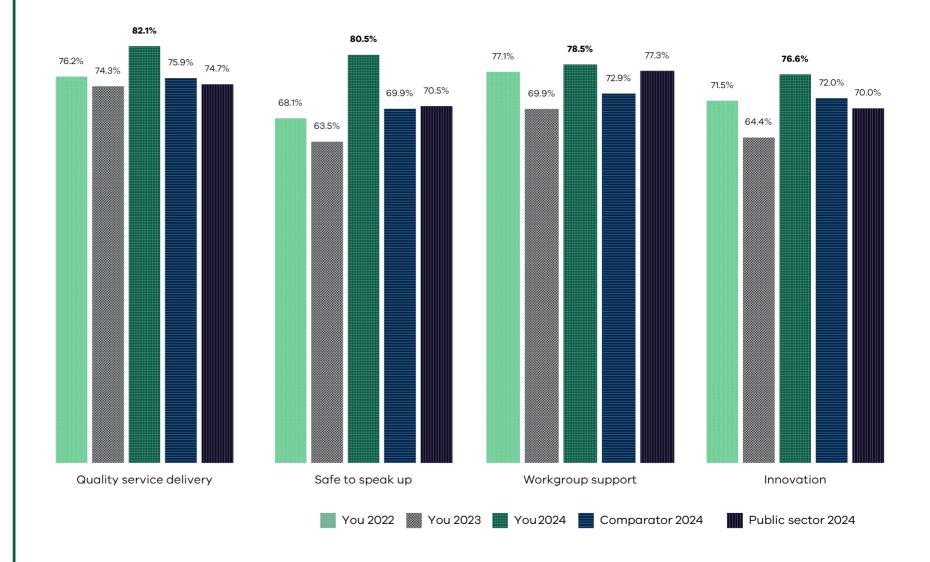
Example

In 2024:

 82.1% of your staff who did the survey responded positively to questions about Quality service delivery.

Compared to:

 75.9% of staff in your comparator group and 74.7% of staff across the public sector.



Quality service delivery

What is this

This is how well workgroups in your organisation operate to deliver quality services.

Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

88% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Benchmark agree results Survey question Your results Neither agree nor disagree Disagree You Comparator Don't know Agree Lowest Average Highest 2022 2023 2024 88% My workgroup provides high quality advice and services 1% 11% 84% My workgroup uses its resources well 6% 10% 78% My workgroup acts fairly and without bias 5% 17% 78% My workgroup has clear lines of responsibility 7% 15%

Innovation

What is this

This is how well staff feel their workgroup innovates its operations.

Why this is important

Innovation can reduce costs, create public value and lead to higher quality services.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

79% of your staff who did the survey agreed or strongly agreed with 'My workgroup learns from failures and mistakes'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Don't know 2023 Lowest Average Highest 79% My workgroup learns from failures and mistakes 15% 7% 78% My workgroup is quick to respond to opportunities to do things better 8% 14% 1% 73% My workgroup encourages employee creativity

19%

Workgroup support 1 of 2

What is this

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

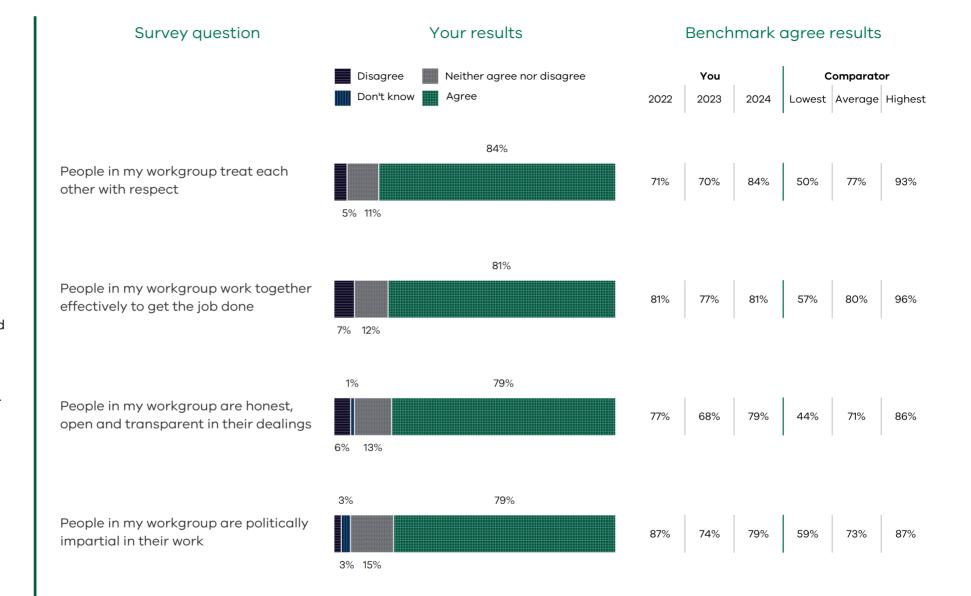
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

84% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup treat each other with respect'.



Workgroup support 2 of 2

What is this

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

70% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

Survey question

manage conflicts of interest

Your results

Benchmark agree results

Disagree	Neither agree nor disagree		You		_ c	omparate	or
Don't know	Agree	2022	2023	2024	Lowest	Average	Highes
1%	70%						
		70%	60%	70%	45%	64%	80%
9% 21%					•		



Safe to speak up

What is this

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

81% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup are able to bring up problems and tough issues'.

Survey question

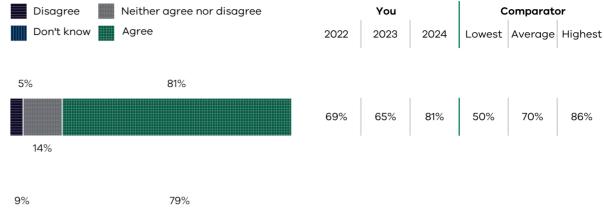
Disagree Don't know

People in my workgroup are able to bring up problems and tough issues

12%

I feel safe to challenge inappropriate behaviour at work

Your results



Benchmark agree results

People matter survey

2024

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Scorecard

Inclusion

Scorecard:

Bullvina

Scorecard: emotional

negative behaviour

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agaression

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 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
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- Employment
- Adjustments
- Caring
- Categories
- Primary role



Scorecard 1 of 2

What is this

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

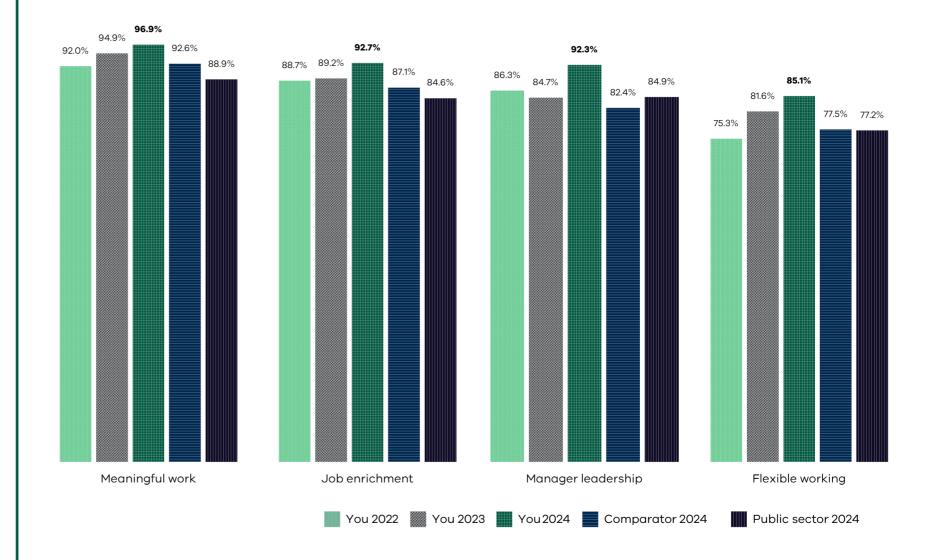
Example

In 2024:

 96.9% of your staff who did the survey responded positively to questions about Meaningful work.

Compared to:

• 92.6% of staff in your comparator group and 88.9% of staff across the public sector.





Scorecard 2 of 2

What is this

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

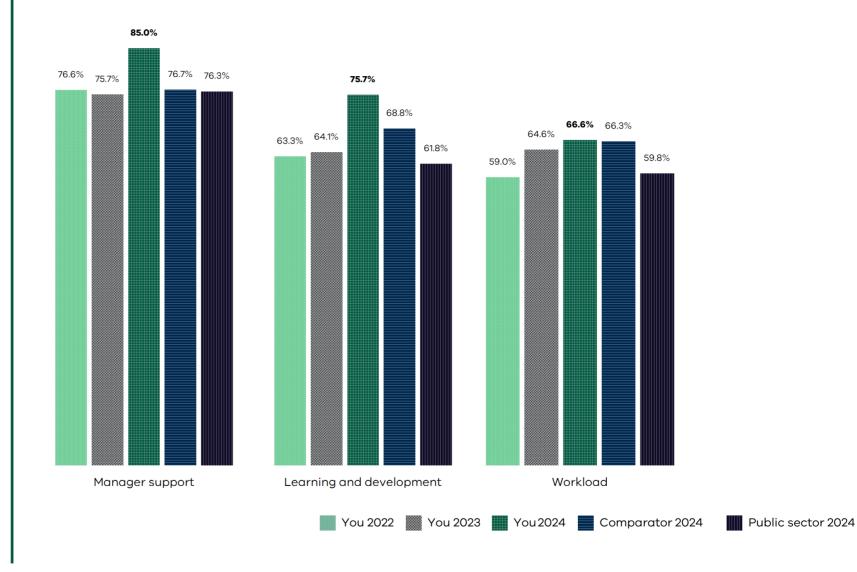
Example

In 2024:

 85.0% of your staff who did the survey responded positively to questions about Manager support.

Compared to:

• 76.7% of staff in your comparator group and 76.3% of staff across the public sector.



Manager leadership

What is this

This is how well staff perceive their direct managers lead.

Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

How to read this

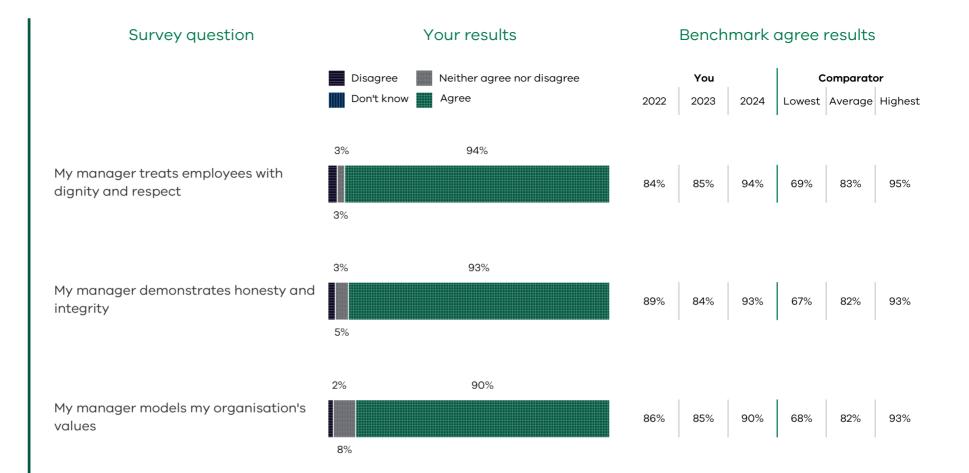
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

94% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.







Manager support 1 of 2

What is this

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

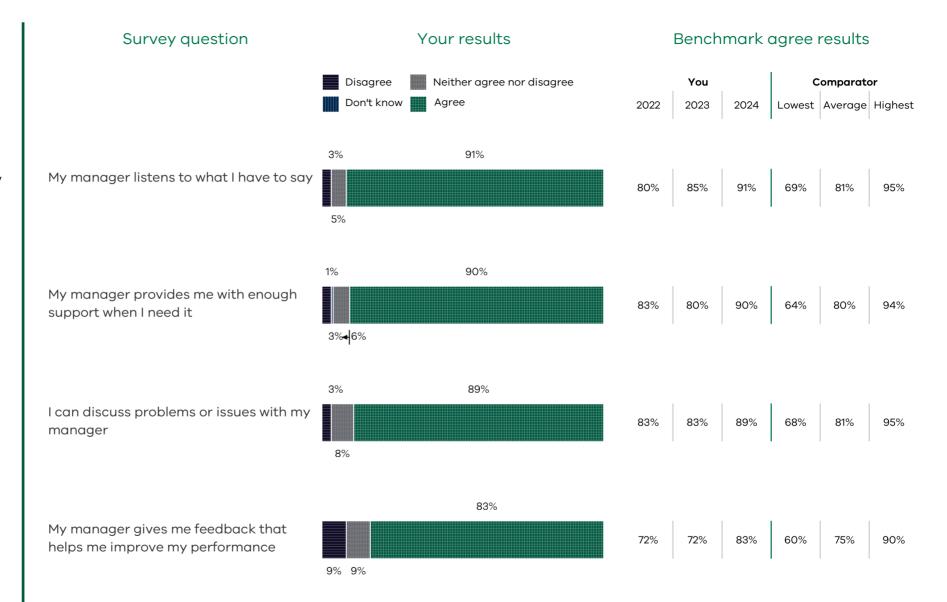
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

91% of your staff who did the survey agreed or strongly agreed with 'My manager listens to what I have to say'.



Manager support 2 of 2

What is this

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

72% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.

Survey question Your results Benchmark agree results Disagree Neither agree nor disagree 2022 2023 2024 Lowest Average Highest 11% 72% I receive meaningful recognition when I do good work Benchmark agree results Comparator Lowest Average Highest

17%

Workload

What is this

This is how staff feel about workload and time pressure.

Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

70% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Agree 2023 Lowest Average Highest 10% 70% The workload I have is appropriate for the job that I do 20% 15% 63% I have enough time to do my job effectively

22%

Learning and development

What is this

This is how well staff feel they can learn and grow in your organisation.

Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

How to read this

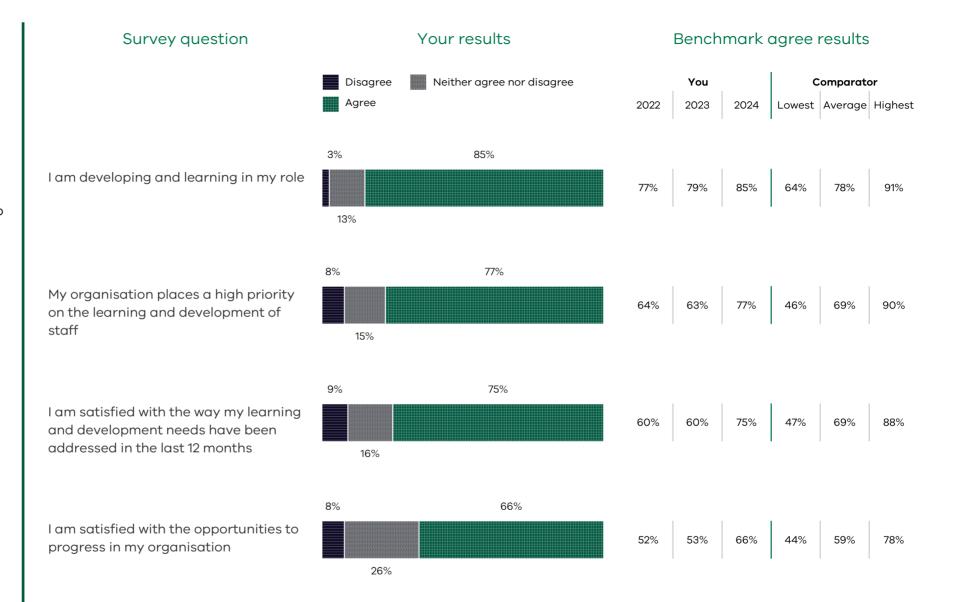
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

85% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.



Job enrichment 1 of 2

What is this

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

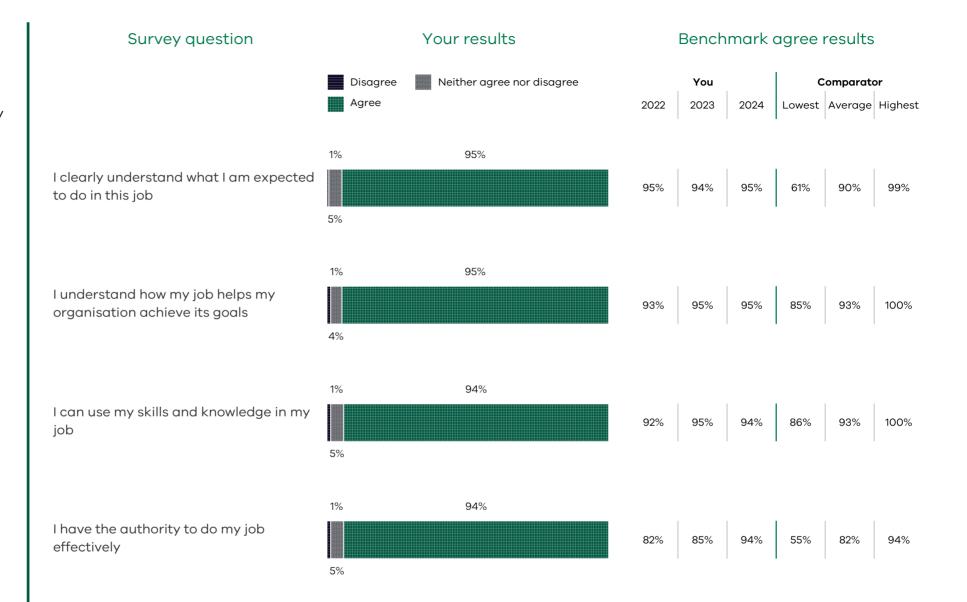
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

95% of your staff who did the survey agreed or strongly agreed with 'I clearly understand what I am expected to do in this job'.



Job enrichment 2 of 2

What is this

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

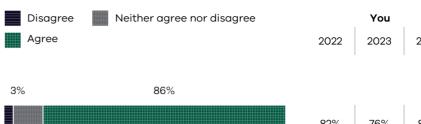
Example

86% of your staff who did the survey agreed or strongly agreed with 'I have a say in how I do my work'.

Survey question

I have a say in how I do my work

Your results



Benchmark agree results

	You		Comparator		
2022	2023	2024	Lowest	Average	Highest
ı	1				
			ı		
82%	76%	86%	63%	78%	90%

Meaningful work

What is this

This is how staff feel about their contribution and how worthwhile their work is.

Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

How to read this

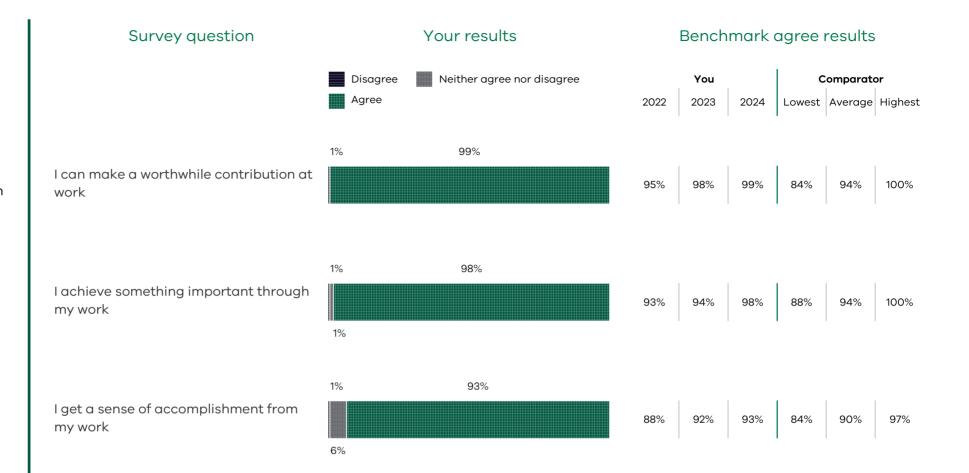
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

99% of your staff who did the survey agreed or strongly agreed with 'I can make a worthwhile contribution at work'.







Flexible working

What is this

This is how well your organisation supports staff to work flexibly.

Why this is important

Supporting flexible working can improve employee wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

89% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.

Survey question

Your results

12%

Benchmark agree results

Disagree	Neither agree nor disagree		You			comparate	
Don't know	Agree	2022	2023	2024	Lowest	Average	Highest
2%	89%						
		81%	86%	89%	61%	81%	94%
9%							
7%	81%						ı
		70%	77%	81%	54%	74%	87%

I am confident that if I requested a flexible work arrangement, it would be given due consideration

My manager supports working flexibly

People matter survey

2024

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- Human rights

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 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

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- Caring
- Categories
- Primary role





Scorecard 1 of 2

What is this

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

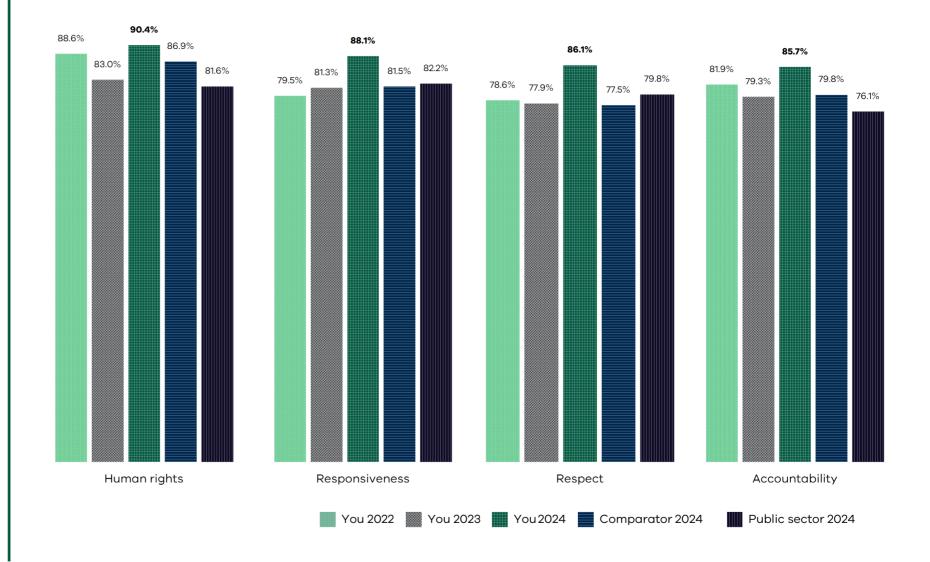
Example

In 2024:

 90.4% of your staff who did the survey responded positively to questions about Human rights.

Compared to:

• 86.9% of staff in your comparator group and 81.6% of staff across the public sector.



Scorecard 2 of 2

What is this

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

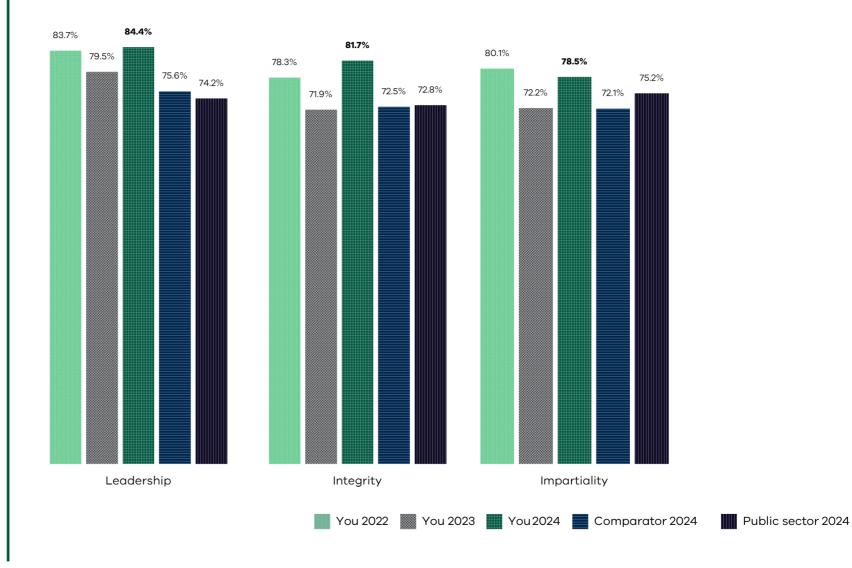
Example

In 2024:

 84.4% of your staff who did the survey responded positively to questions about Leadership.

Compared to:

 75.6% of staff in your comparator group and 74.2% of staff across the public sector.





Responsiveness

What is this

This is how responsive your staff feel they are to the community.

Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

88% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Survey question

My workgroup provides high quality

advice and services

Your results

Benchmark agree results

Disagree	Neither agree nor disagree		You		c	omparat	or
Don't know	Agree	2022	2023	2024	Lowest	Average	Highes
			I		1	1	1
	88%						
		80%	81%	88%	62%	82%	95%

1% 11%

Integrity 1 of 2

What is this

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community needs high trust in how everyone in the public sector works and what they do.

How to read this

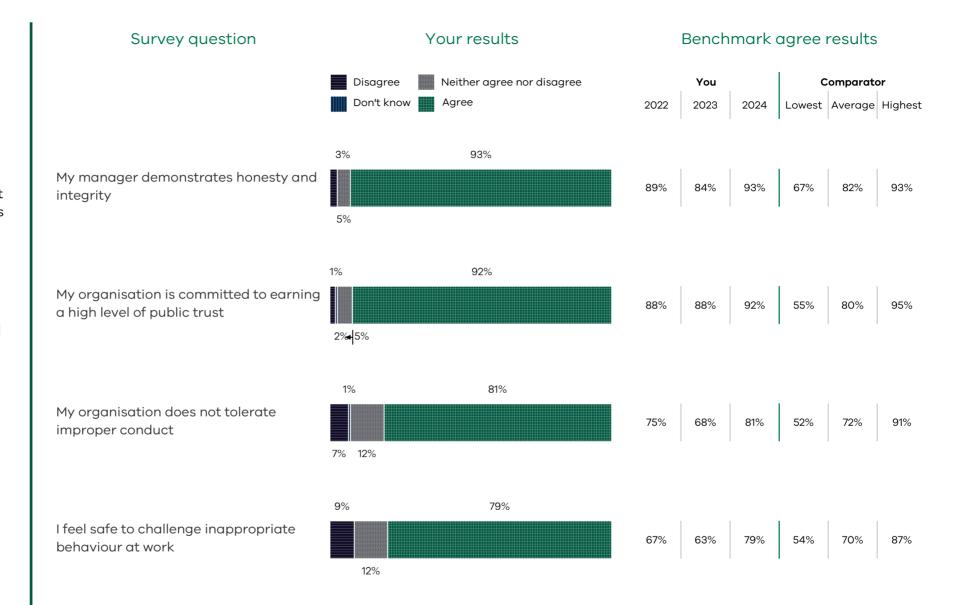
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

93% of your staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.





Integrity 2 of 2

What is this

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community needs high trust in how everyone in the public sector works and what they do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

79% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup are honest, open and transparent in their dealings'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Don't know 2023 Lowest Average Highest 1% 79% People in my workgroup are honest, open and transparent in their dealings 6% 13% 2% 78% Senior leaders demonstrate honesty and integrity 5% 15% 1% 70% People in my workgroup appropriately manage conflicts of interest 21%

Impartiality

What is this

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

79% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Don't know 2023 Lowest Average Highest 3% 79% People in my workgroup are politically impartial in their work 3% 15% 78% My workgroup acts fairly and without bias

5% 17%

Accountability 1 of 2

What is this

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

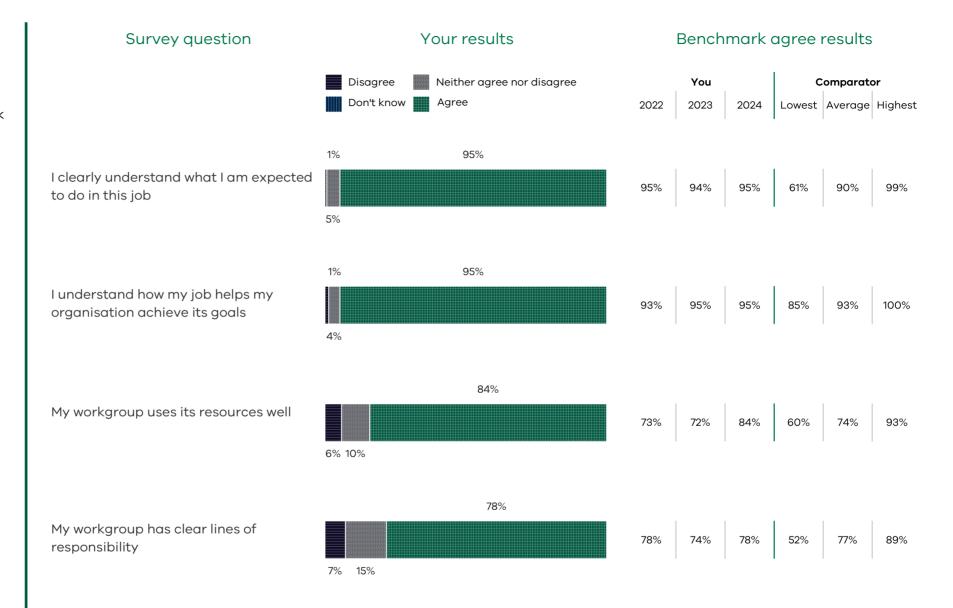
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

95% of your staff who did the survey agreed or strongly agreed with 'I clearly understand what I am expected to do in this job'.





Accountability 2 of 2

What is this

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

Under 'Your results' see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

77% of your staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

Survey question

Your results

5% 16%

Benchmark agree results

Disagree Don't know	Neither agree nor disagree Agree	2022	You	2024		omparate	
2%	77%	2022	2023	2024	Lowest	Average	Hignes
2%	11%	70%	61%	77%	45%	65%	89%

Senior leaders provide clear strategy and direction

Respect 1 of 2

What is this

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

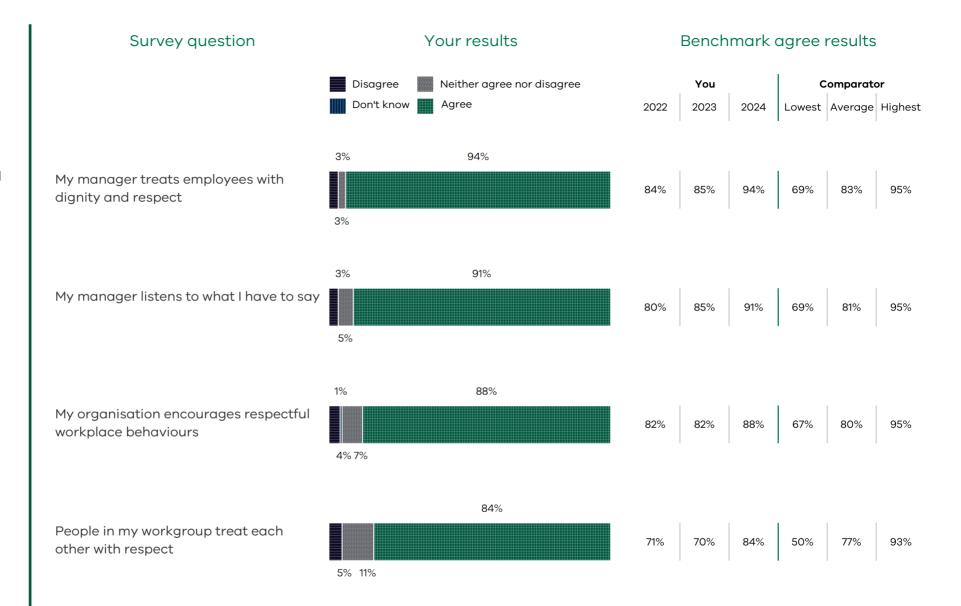
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

94% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.



Respect 2 of 2

What is this

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

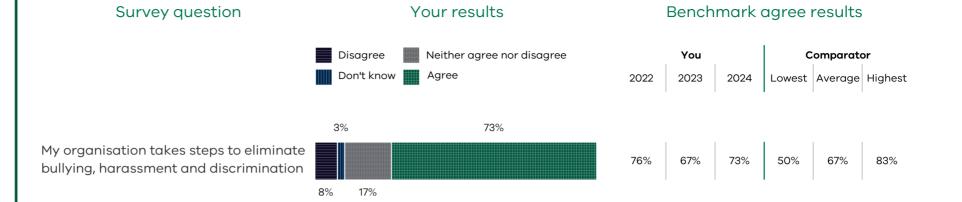
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

73% of your staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.



Leadership

What is this

Leadership is how your staff feel an organisation implements and promotes the public sector values.

Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

90% of your staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Don't know 2023 2022 2024 Lowest Average Highest 2% 90% My manager models my organisation's values 3% 79% Senior leaders model my organisation's values

4% 15%

Human rights

What is this

Human rights is how your staff feel their organisation upholds basic human rights.

Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

How to read this

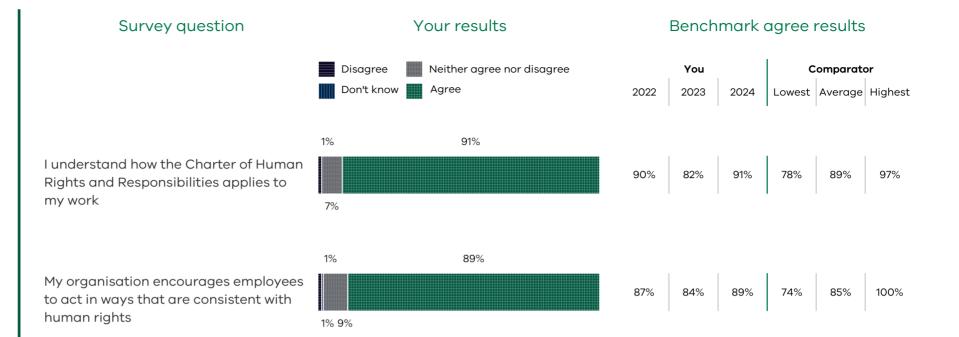
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

91% of your staff who did the survey agreed or strongly agreed with 'I understand how the Charter of Human Rights and Responsibilities applies to my work'.





People matter survey

2024

Have your say

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Burnout levels
- Intention to stay

• Inclusion

- Scorecard: emotional effects of work
- Scorecard:
 negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

Key differences

- Highest scoring
- Lowest scoring
- Most improvedMost declined
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

Taking action

 Taking action questions

Detailed results

Senior leadership

 Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- · Patient safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Topical questions

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Topical questions

Topical questions

What is this

This is a group of survey questions that don't fit into our existing factor groups.

Why this is important

Answers to these questions provide useful information to help you understand your employees.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

92% of your staff who did the survey agreed or strongly agreed with 'I am proud to work in the public sector'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Don't know 2023 2022 Lowest Average Highest 1% 92% I am proud to work in the public sector Not asked 7% 1% 88% Lunderstand how the Code of Conduct Not for Victorian public sector employees asked applies to my work 1% 10%

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- Scorecard: negative behaviour
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- Violence and aggression
- Satisfaction with complaint processes

Key differences

- Highest scoring
- Lowest scoring
- Most improvedMost declined

comparator

- Biggest positive difference from your
- Biggest negative difference from your comparator

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 Taking action questions

Detailed results

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- Employment
- Adjustments
- Caring
- Categories
- Primary role





Age, gender, variations in sex characteristics and sexual orientation

What is this

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Age	(n)	%
15-34 years	26	17%
35-54 years	80	53%
55+ years	37	25%
Prefer not to say	8	5%
Gender	(n)	%
Woman	128	85%
Man	15	10%
Prefer not to say	6	4%
Non-binary and I use a different term	2	1%
Are you trans, non-binary or gender diverse?	(n)	%
Yes	1	1%
No	139	92%
Prefer not to say	11	7%

To your knowledge, do you have innate variation(s) of sex characteristics (often called intersex)? Yes O No 137

No	137	91%
Don't know	5	3%
Prefer not to say	9	6%
How do you describe your sexual prientation?	(n)	%

orientation?	(n)	%
Straight (heterosexual)	115	76%
Prefer not to say	20	13%
Asexual	5	3%
Don't know	5	3%
Bisexual	2	1%
Gay or lesbian	2	1%
I use a different term	1	1%
Pansexual	1	1%



0%

Aboriginal and/or Torres Strait Islander employees

What is this

This is staff who identify as Aboriginal and/or Torres Strait Islander.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
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Aboriginal and/or Torres Strait Islander	(n)	%
Yes	5	3%
Non Aboriginal and/or Torres Strait Islander	142	94%
Prefer not to say	4	3%



Disability

What is this

This is staff who identify as a person with disability and how they share that information.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

This is staff who identify as a person with disability and how they share that information.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total.

Are you a person with disability?	(n)	%
Yes	9	6%
No	139	92%
Prefer not to say	3	2%



Cultural diversity 1 of 2

What is this

These are the personal characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
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Country of birth	(n)	%
Born in Australia	122	81%
Not born in Australia	22	15%
Prefer not to say	7	5%

If you use another language with your family or community, what language(s) do		
you use?	(n)	%
Hindi	5	29%
Malayalam	5	29%
Other	4	24%
Punjabi	3	18%
Auslan	1	6%
Italian	1	6%
Mandarin	1	6%
Persian	1	6%
Sinhalese	1	6%
Tamil	1	6%
Arabic	0	0%
Australian Indigenous Language	0	0%

Language other than English used with family or community	(n)	%
Yes	17	11%
No	129	85%
Prefer not to say	5	3%

If you use another language with your family or community, what language(s) do you use?	(n)	%
Cantonese	0	0%
Filipino	0	0%
Greek	0	0%
Gujarati	0	0%
Macedonian	0	0%
Spanish	0	0%
Tagalog	0	0%
Telugu	0	0%
Turkish	0	0%
Urdu	0	0%
Vietnamese	0	0%



Cultural diversity 2 of 2

What is this

This is the cultural identity and religion of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
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- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Cultural identity	(n)	%
Australian	117	77%
Prefer not to say	10	7%
English, Irish, Scottish and/or Welsh	7	5%
South Asian	7	5%
Aboriginal and/or Torres Strait Islander	4	3%
New Zealander	4	3%
Central Asian	2	1%
East and/or South-East Asian	2	1%
Other	2	1%
European (including Western, Eastern and South-Eastern European, and Scandinavian)	1	1%
Pacific Islander	1	1%
African	0	0%
Central and/or South American	0	0%
Maori	0	0%
Middle Eastern	0	0%
North American	0	0%

Religion	(n)	%
No religion	79	52%
Christianity	45	30%
Prefer not to say	11	7%
Hinduism	5	3%
Other	5	3%
Sikhism	3	2%
Islam	2	1%
Buddhism	1	1%
Judaism	0	0%



Employment characteristics 1 of 2

What is this

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Working arrangement	(n)	%
Full-Time	34	23%
Part-Time	117	77%
Gross base salary (ongoing/fixed term only)	(n)	%
Below \$80k	79	57%
\$80k to \$120k	30	22%
\$120k to \$160k	11	8%
\$160k to \$200k	1	1%
\$200k or more	0	0%
Prefer not to say	17	12%
Organisational tenure	(n)	%
<1 year	24	16%
1 to less than 2 years	22	15%
2 to less than 5 years	38	25%
5 to less than 10 years	30	20%
10 to less than 20 years	20	13%
More than 20 years	17	11%

Management responsibility	(n)	%
Non-manager	125	83%
Other manager	19	13%
Manager of other manager(s)	7	5%
Employment type	(n)	%
Ongoing and executive	115	76%
Other	20	13%
Fixed term	16	11%
Frontline worker	(n)	%
Yes	105	70%
No	46	30%



Employment characteristics 2 of 2

What is this

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Primary workplace location over the last 3 months	(n)	%
Rural	137	91%
Large regional city	8	5%
Other	6	4%
Melbourne CBD	0	0%
Melbourne: Suburbs	0	0%

What have been your main places of work over the last 3-months?	(n)	%
Your employer's office	40	26%
A frontline or service delivery location	88	58%
Home or private location	7	5%
A shared office space (where two or more organisations share the same workspace)	11	7%
Isolated or remote location/s where access to communications and help from others is difficult	1	1%
Other	18	12%

Flexible work	(n)	%
Part-time	74	49%
Shift swap	49	32%
I do not use any flexible work arrangements	34	23%
Flexible start and finish times	32	21%
Study leave	24	16%
Using leave (including annual leave, long- service leave, personal leave, and/or leave without pay) to work flexible hours	24	16%
Working from an alternative location (e.g. home, hub/shared work space)	15	10%
Job sharing	6	4%
Working more hours over fewer days	5	3%
Other	1	1%
Purchased leave	0	0%



Adjustments

What is this

These are adjustments staff requested to perform in their role.

Why this is important

This shows organisations how flexible they are in adjusting for staff.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

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- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Have you requested any of the following adjustments at work?	(n)	%
No, I have not requested adjustments	115	76%
Flexible working arrangements	26	17%
Physical modifications or improvements to the workplace	8	5%
Career development support strategies	7	5%
Job redesign or role sharing	6	4%
Accessible communications technologies	0	0%
Other	0	0%

Why did you make this request?	(n)	%
Work-life balance	21	58%
Family responsibilities	14	39%
Health	12	33%
Caring responsibilities	9	25%
Other	4	11%
Study commitments	4	11%
Disability	1	3%

What was your experience with making this request? The adjustments I needed were made and the process was satisfactory The adjustments I needed were not made The adjustments I needed were made but the process was unsatisfactory 2



Caring

What is this

These are staff-reported caring responsibilities.

Why this is important

This shows organisations what caring responsibilities their staff have.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Caring responsibilities	(n)	%
None of the above	51	34%
Primary school aged child(ren)	38	25%
Secondary school aged child(ren)	35	23%
Frail or aged person(s)	15	10%
Preschool aged child(ren)	13	9%
Child(ren) - younger than preschool age	12	8%
Person(s) with a medical condition	10	7%
Person(s) with disability	10	7%
Person(s) with a mental illness	9	6%
Prefer not to say	8	5%
Other	5	3%



Employment categories

What is this

This shows how many people in each employee category responded to the survey.

Why this is important

This helps you assess how representative of your organisation your survey was.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Which of the following categories best describes your current position?	(n)	%
Nursing employees	67	44%
Support services	28	19%
Management, Administration and Corporate support	26	17%
Allied health - assistant	17	11%
Allied health - therapy discipline	7	5%
Other health and social care	6	4%
Allied health - science discipline	0	0%
Community development	0	0%
Counselling	0	0%
Lived experience specific worker	0	0%
Medical employees	0	0%
Pastoral / spiritual care	0	0%



Primary role

What is this

This shows the primary role of your staff.

Why this is important

Understanding how many people you have in each role helps you understand if you have the right balance of staff.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Which of the following best describes the primary operational area in which you work?

WOLK:	(11)	/0
Hospital-based services	68	45%
Residential aged care services	57	38%
Community-based services	21	14%
Corporate services	5	3%
Mental health care services	0	0%
Prison-based services	0	0%

(n)

Is your primary work role in one of the

following areas?	(n)	%
Administration	26	17%
Aged care	64	42%
Critical care	3	2%
Drug and alcohol	1	1%
Emergency	5	3%
Maternity care	3	2%
Medical	11	7%
Mental health	0	0%
Mixed medical/surgical	9	6%
Neonatal care	0	0%
Palliative care	1	1%
Paediatrics	1	1%
Peri-operative	1	1%
Rehabilitation	1	1%
Surgical	0	0%
Other	25	17%







vpsc.vic.gov.au/peoplemattersurvey